Falklands Landholdings Corporation

Board members' report and financial statements

For the year ended 30 June 2021

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FALKLANDS LANDHOLDINGS CORPORATION (A Company Limited by Guarantee) BOARD MEMBERS' REPORT

FOR THE YEAR ENDED 30 JUNE 2021

The board members present their report and the financial statements for the year ended 30 June 2021.

Board members' responsibilities statement

The Falklands Landholdings Corporation board members are responsible for preparing the Board members' Report and the financial statements in accordance with applicable Falkland Islands law and regulations.

The Falklands Landholdings Corporation Ordinance 2000 (as amended) requires the Falklands Landholdings Corporation board members to prepare financial statements for each financial year. The board members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the corporation and of the profit or loss of the corporation for that period.

In preparing these financial statements, the board members are required to:

- select suitable accounting policies for the corporation's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the corporation will continue in business.

The Falklands Landholdings Corporation board members are responsible for keeping adequate accounting records that are sufficient to show and explain the corporation's transactions and disclose with reasonable accuracy at any time the financial position of the corporation and to enable them to ensure that the financial statements comply with the Falklands Landholdings Corporation Ordinance 2000 (as amended) and the Finance and Audit Ordinance 1988. They are also responsible for safeguarding the assets of the corporation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Principal activity

The principal activities of Falklands Landholdings Corporation (FLH) remain the production and export of high-quality greasy wool to buyers around the world plus sale of beef cattle and surplus sheep to Sand Bay abattoir. The business continues to operate in an efficient and effective manner with strong governance over farming and business operations.

FLH is totally reliant on world export prices for greasy wool with very little influence over prices received. It is unfortunate that over the last 36 months global wool prices have fallen significantly with price falls of the order of 50%, although the decrease had levelled off somewhat in 2021.

As a result of reduced world wool prices FLH income has fallen significantly. Covid-19 has also affected FIMCo staff recruitment and this has in turn reduced the volume of sheep being supplied by FLH. Reduced income has led to the business moving from a position of substantial loss (£349,319) in 2019-20 to another loss this year (£82,725).

FLH Board recognises the vulnerability of the business to global greasy wool markets in particular and is exploring business opportunities to reduce reliance on the sale of greasy wool in the future.

The FLH Board understands the challenges that have been faced by staff and management at all of the FLH farms during the last financial year. The Board thanks all staff for their effort and commitment to FLH over this difficult time

The loss recorded for the year reflects crediting grants and subsidies received totaling £88,240 (2020; £6,000) and charging a revaluation gain of £39,520 (2020: loss £8,922) in respect of livestock assets. The corporation's Balance Sheet at year end is shown on page 7.

BOARD MEMBERS' REPORT FOR THE YEAR ENDED 30 JUNE 2021

Dividends paid

There were no dividends paid in the year under review (2020 - £NIL).

Results

The Profit and Loss Account for the year is set out on page 6.

Board members

The board members who served during the year and up to the date of this report were:

MLA Hansen (Chair) (resigned 24 September 2021)

Mr K Knight (Member of the RBA)

Mr R Lee (Member of the Public)

MLA T Barkman (Member of the Legislative Assembly) (appointed Chair 9 November 2021)

MLA J Birmingham (Member of the Legislative Assembly) (appointed 9 November 2021)

Mr T Miller (Member of the Public)

Mr B Rowland (FIG Chief Executive - Vice Chair) (resigned 30 June 2021)

Mr A Keeling (FIG Chief Executive - Vice Chair) (appointed 10 November 2021)

Mr N Judd (General Manager) (resigned 13 September 2021)

Mr J Ferguson (General Manager) (appointed 13 September 2021)

Disclosure of information to auditors

Each of the persons who are board members at the time when this Board members' Report is approved has confirmed that:

- so far as the board member is aware, there is no relevant audit information of which the corporation's auditors are unaware; and
- the board member has taken all the steps that ought to have been taken as a board member in order to be aware of any relevant audit information and to establish that the corporation's auditors are aware of that information.

Post balance sheet events

There have been no significant events affecting the corporation since the year end.

28/2/22

Auditors

The auditors, Mazars LLP, will be proposed for reappointment in accordance with the applicable law.

28/2/22

This report was approved by the board on

and signed on its behalf.

Board member

Board member

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FALKLANDS LANDHOLDINGS CORPORATION FOR THE YEAR ENDED 30 JUNE 2021

Opinion

We have audited the financial statements of Falklands Landholdings Corporation (the 'corporation') for the year ended 30 June 2021 which comprise the Profit and Loss Account, the Balance Sheet, the Cash Flow and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is Falklands Landholdings Corporation Ordinance 2000 (as amended) and the Finance and Audit Ordinance 1988.

In our opinion, the financial statements:

- give a true and fair view of the state of the corporation's affairs as at 30 June 2021 and of its loss for the year then ended; and
- have been prepared in accordance with the requirements of the Falklands Landholdings Corporation Ordinance 2000 (as amended) and the Finance Audit Ordinance 1988.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The Board members are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FALKLANDS LANDHOLDINGS CORPORATION FOR THE YEAR ENDED 30 JUNE 2021

Matters on which we are required to report by exception

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Board members' Report.

Responsibilities of Board members

As explained more fully in the Board members' responsibilities statement set out on page 1, the Board members' are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Board members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board members are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board members intend to liquidate the corporation or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the company and its industry, we identified that the principal risks of non-compliance with laws and regulations related to tax legislation, pensions legislation, employment regulation and health and safety regulation, anti-bribery, corruption and fraud, money laundering and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, Falklands Landholdings Corporation Ordinance 2000 (as amended) and the Finance and Audit Ordinance 1988.

We evaluated the directors' and management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates and significant one-off or unusual transactions.

Our audit procedures were designed to respond to those identified risks, including non-compliance with laws and regulations (irregularities) and fraud that are material to the financial statements. Our audit procedures included but were not limited to:

- Discussing with the directors and management their policies and procedures regarding compliance with laws and regulations;
- Communicating identified laws and regulations throughout our engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the company which were contrary to applicable laws and regulations, including fraud.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FALKLANDS LANDHOLDINGS CORPORATION FOR THE YEAR ENDED 30 JUNE 2021

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the directors and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

Mars LID

Our audit work has been undertaken so that we might state to the Board members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company's members as a body for our audit work, for this report, or for the opinions we have formed.

Mazars LLP

Chartered Accountants and Statutory Auditor 90 Victoria Street

90 Victoria Stree Bristol

BS1 6DP

Date: 7 March 2022

FALKLANDS LANDHOLDINGS CORPORATION (A Company Limited by Guarantee) PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 JUNE 2021

•	Note	2021 £	2020 £
Turnover		2,320,279	2,372,620
Cost of sales		(2,490,875)	(2,710,147)
Gross (loss)	=	(170,596)	(337,527)
Administrative expenses		(155,073)	(152,583)
Other operating income		114,971	139,417
Grants and subsidies		88,240	6,000
Operating (loss)	=	(122,458)	(344,693)
Gain/(loss) on revaluation of fixed assets		39,520	(8,922)
(Loss) on ordinary activities before interest	-	(82,938)	(353,615)
Interest receivable and similar income		213	4,296
(Loss) before tax	_	(82,725)	(349,319)
(Loss) after tax	-	(82,725)	(349,319)
Retained earnings at the beginning of the year		7,507,087	7,856,406
		7,507,087	7,856,406
(Loss) for the year		(82,725)	(349,319)
Retained earnings at the end of the year The notes on pages 9 to 17 form part of these financial statements.		7,424,362	7,507,087

BALANCE SHEET AS AT 30 JUNE 2021

	Note		2021 £		2020 £
Fixed assets					
Tangible assets	5		4,879,277		5,136,841
Investments	6		100		100
		•	4,879,377	-	5,136,941
Current assets					
Stocks	7	183,241		344,993	
Debtors: amounts falling due within one year	8	104,077		983,802	
Cash at bank and in hand		2,340,722		1,123,807	
		2,628,040	-	2,452,602	
Creditors: amounts falling due within one year	9	(83,055)		(82,456)	
Net current assets			2,544,985	_	2,370,106
Total assets less current liabilities			7,424,362	-	6,931,427
Net assets			7,424,362	- -	7,507,087
Capital and reserves					
Profit and loss account			7,424,362		7,507,087
Funds		•	7,424,362	- -	7,507,087

All amounts relate to continuing operations.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on

Board member

The notes on pages 9 to 17 form part of these financial statements

CASH FLOW STATEMENT AS AT 30 JUNE 2021

	2021	2020
	£	£
Net cash flow from operating activities	1,480,456	(852,549)
Return on investments and servicing of finance	213	4,296
Capital expenditure and financial investment	(263,754)	(1,156,150)
Increase/(decrease) in cash in the year	1,216,915	(2,004,403)

RECONCILIATION OF NET CASH FLOW TO THE MOVEMENT IN NET FUNDS/DEBT For the year ended 30 June 2021

Increase/(decrease) in cash in the year	1,216,915	(2,004,403)
Net funds at 1 July 2020	1,123,807	3,128,210
Net funds at 30 June 2021	2,340,722	1,123,807

The notes on pages 9 to 17 form part of these financial statements

1. Accounting policies

1.1 Accounting Convention

The Financial Statements have been prepared under the historical cost convention.

1.2 Basis of preparation

The board members have prepared the financial statements on a going concern basis. The board members consider this to be appropriate as they have received assurances from the company's loan creditors to the effect that the loan creditors will continue to make funds available to the company for the foreseeable future and will continue to meet the company's obligations to the other creditors as and when they fall due.

1.3 Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

1.4 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, on the following bases.

Freehold Buildings - 4% straight line
Plant & Equipment - 20% straight line
Motor vehicles - 25% straight line
Office equipment and fixtures
Fencing - 5% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Land is recorded at historic cost. Buildings and fencing have been recorded at depreciated historic cost. No further consideration of potential impairment in recoverable amount or value in use of land, buildings and fencing has been incorporated in these financial statements, as the board members consider that attempting to make a reliable assessment would be impractical.

1.5 Livestock

Investments are stated at market value. Market value is the closing mid-market price on the last day of trading before the Balance Sheet date. Where market values are not available Investments are stated at the lower of cost and the board members' valuation. Where a valuation is undertaken consideration is given to the most recent information available. Realisable value in the short term could differ materially from the amount which these investments are included in the accounts.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

1. Accounting policies (continued)

1.6 Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.7 Government grants and subsidies

Government grants relating to tangible fixed assets are treated as deferred income and released to the Profit and Loss Account over the expected useful lives of the assets concerned. Other grants are credited to the Profit and Loss Account as the related expenditure is incurred.

2. Operating (loss)

The operating loss is stated after charging:

	2021 £	2020 £
Depreciation of tangible fixed assets: - owned by the company	561,838	571,566
Auditors' remuneration	10,535	10,002
Board members expenses	89,762	76,863
Other wages and salaries	768,657	825,843 ———
And after crediting the following grants and subsidies:		
Grants received in respect of Camp School	6,000	6,000
Subsidy in respect of animals sold to FIMCO	82,240	

3. Employees

The average monthly number of employees, including the board members, during the year was as follows:

	2021 No.	2020 No.
Farm Workers	41	45
Administration	2	2
	43	47
Staff costs, including board members' remuneration, were as follows:		
	2021 £	2020 £
Wages and salaries	766,002	810,143
Other pension costs	92,417	92,563
	858,419	902,706

4. Board members' remuneration

During the year retirement benefits were accruing to 1 board member (2020 - 1) in respect of defined contribution pension schemes.

5. Tangible fixed assets

Cost or valuation

oost of valuation	At 1 July 2020	Additions/ Transfers	Revaluation	Disposals	At 30 June 2021
	£	£	£	£	£
Land & Buildings	3,112,168	520,687	-	-	3,632,855
Plant & Equipment	1,809,213	16,690	-	(35,535)	1,790,368
Motor Vehicles	1,152,592	42,616	-	(61,223)	1,133,985
Office Equipment	125,722	8,151	-	-	133,873
Fencing	1,181,459	-	-	-	1,181,459
Livestock	945,145	-	39,520	-	984,665
Goose Green Development	150,234	-	-	-	150,234
Assets under construction	330,558	(323,391)	-	-	7,167
	8,807,091	264,753	39,520	(96,758)	9,014,606
Donrociation					
Depreciation		At 1 July	Charge for	Disposals	At 30 June
		2020	year	•	2021
		£	£	£	£
Land & Buildings		891,181	84,781	-	975,962
Plant & Equipment		1,114,556	238,349	(35,535)	1,317,370
Motor Vehicles		827,774	183,185	(61,223)	949,736
Office Equipment		70,709	22,092	-	92,801
Fencing		615,795	33,431	-	649,226
Livestock		-	-	-	-
Goose Green Development		150,234	-	-	150,234
		3,670,249	561,838	(96,758)	4,135,329

Net	Book	Value
-----	------	-------

	30.06.21	30.06.20
	30.00.21 £	
	L	£
Land & Buildings	2,656,893	2,220,987
Plant & Equipment	472,998	694,657
Motor Vehicles	184,249	324,818
Office Equipment	41,072	55,013
Fencing	532,233	565,664
Livestock	984,665	945,145
Goose Green Development	-	-
Assets under construction	7,167	330,558
	4,879,277	5,136,841
The net heak value of the freehold land and buildings was split as follows:		
The net book value of the freehold land and buildings was split as follows:	2021	2020
	2021 £	2020 £
Land	752,283	752,283
	•	
Buildings	1,904,610	1,468,704
	2,656,893	2,220,987

Upon the dissolution of the former Falkland Landholdings Limited company, all fixed assets were transferred to the Falkland Landholdings Corporation. Opening fixed asset costs upon incorporation on 1 February 2001 were assigned as the book values of the fixed assets on the Falkland Landholdings Limited as at the date of the dissolution of that company, 31 January 2001.

The analysis of livestock numbers at 30 June 2021 and 30 June 2020, and the comparative valuations at each respective balance sheet date, are as follows:

	Number	Valuation	Number	Valuation
	2021	2021	2020	2020
		£		£
Sheep	149,316	940,915	144,181	903,395
Cattle	875	43,750	835	41,750
	150,191	984,665	145,016	945,145

6. Fixed asset investments

	Investments in subsidiary companies £	Total £
Cost or valuation		
At 1 July 2020	100	100
At 30 June 2021	100	100

Subsidiary Undertakings

The shares are in respect of Falkland Farmers Limited which is incorporated in the Falkland Islands and this investment represents a 0.1% share of the ordinary share capital of the company. The board members estimate that the market value of this investment is not less than its original cost.

7. Stocks

	2021	2020
	£	£
Wool	6,057	178,672
Farm Materials	166,359	155,389
Farm Stores	10,825	10,932
	183,241	344,993

8. Debtors

	2021 £	2020 £
Trade debtors Prepayments and accrued income	57,505 46,572	954,722 29,080
	104,077	983,802

Increase(Decrease in creditors

Net cash inflow/(outflow) from operating activities

9.	Creditors: Amounts falling due within one year		
		2021	2020
		£	£
	Trade creditors	60,691	46,000
	Other creditors	1,072	1,072
	Accruals & deferred income	21,292	35,384
		83,055	82,456
10.	Reconciliation of movement in members' funds	2021	2020
		£	2020 £
	Opening members funds	7,507,087	7,856,406
	(Loss) for the financial year	(82,275)	(349,319)
		7,424,362	7,507,087
11.	Not each flow from energting activities		
11.	Net cash flow from operating activities	2021 £	2020 £
	Operating (loss)	(123,458)	(344,693)
	Depreciation of tangible fixed assets	561,838	571,566
	Decrease/(increase) in stocks	161,752	(101,673)
	Decrease/(increase) in debtors	879,725	(806,869)

599

1,480,456

(170,880)

(852,549)

12.	Analysis of cash flows for headings netted in cash flow st	tatement		
			2021	2020
			£	£
	Returns on investments and servicing of finance			
	Interest received		213	4,296
			2021	2020
			£	£
	Capital expenditure and financial investment			
	Purchase of tangible fixed assets		(257,587)	(841,406)
	Sale of tangible fixed assets		1,000	6,026
	Purchase of assets under construction		(7,167)	(320,770)
	Net cash (outflow) from capital expenditure		(263,754)	(1,156,150)
13.	Analysis of changes in net funds			
		1 July 2020 £	Cash flow £	30 June 2021 £
	Cash at bank and in hand	1,123,807	1,216,915	2,340,722

14. Pension Scheme Arrangements

During 2001, the Falklands Landholdings Pension Scheme was incorporated into the Falkland Islands Government (Old Scheme) Pension Fund and the net assets of the scheme were transferred, with that scheme assuming the majority of the liabilities for current, deferred and future pensions.

Copies of the financial statements of the Falkland Islands Government (Old Scheme) Pension Fund are available from the Treasury, Falkland Islands Government, Stanley.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

15. Related party transactions

During the year ended 30 June 2021, the Corporation has undertaken a number of transactions with entities which are defined as a related party. The total income and expenditure attributable to those entities in the year ended 30 June 2021, as well as the balance due or recoverable from the entities at 30 June 2021 is listed below, along with the comparison figures for the year ended 30 June 2020.

	Income 2021 £	Income 2020 £	Expenditure 2021 £	Expenditure 2020 £	Debtors 2021 £	Debtors 2020 £	Creditors 2021 £	Creditors 2020 £
Falkland Islands Government (Grants & subsidy)	88,240	6,000	-	-	-	-	-	-
Falkland Islands Government	8,374	4,929	23,059	47,147	1,055	136	486	574
Falkland Islands Meat Company	264,633	347,701	2,840	4,194	18,672	263,438	1,846	2,912
Falkland Islands Wool company	1,943,711	1,927,939	2,404	2,444	35,376	858,124	2,052	1,550
South American Atlantic Services Limited	-	-	-	12,780	-	-	-	-
Stanley Growers Ltd	-	722	321	328	-	-	-	-
Stanley Nurseries and Garden Centre	-	-	242	658	-	-	-	-
Total	0.004.050	0.007.004		07.554		4 404 000	4.004	
Total	2,304,958	2,287,291	28,866	67,551	55,103	1,121,698	4,384	5,036

These entities are connected to Falklands Landholdings Corporation through the following relationships with the Board Members

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

16. Related party transactions (continued)

	1	Т	N	K	Т	В	R
	Hansen	Barkman	Judd	Knight	Miller	Rowland	Lee
Falkland Islands Government	X	X				х	
Falkland Islands Meat Company			X				Х
Falkland Islands Wool company			X	Х			
Rural Business Association				Х			
South American Atlantic Services Limited	Х	Х				X	
Stanley Growers Ltd					x		
Stanley Nurseries and Garden Centre					Х		