Report and Financial Statements

For the year ended 30 June 2019

REPORT AND FINANCIAL STATEMENTS 2017

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BOARD MEMBERS' REPORT

an appointed Chair;

(c)

an appointed Vice-Chair;

one appointed member;

the Chief Executive; and

up to 4 co-opted members.

one MLA, nominated by MLAs collectively;

FALKLAND ISLANDS DEVELOPMENT CORPORATION BOARD MEMBERS

The Falkland Islands Development Corporation Ordinance 2013 provides for the Corporation to have a governing board, known as the Falkland Islands Development Board, consisting of the following persons:

In addition to the above, the Financial Secretary of the Falkland Islands Government (or her representative) and the Managing Director and Financial Controller of the Corporation may attend meetings of the Board and may speak to any matter before the

Secretary.

Board, but may not vote.	
The Ordinance additionally provides for an em	ployee of the Corporation to be nominated as
The following individuals served on the Board	from July 2018 and to the date of this report:
Chair	Mr J Wylie
Vice-Chair	Mr A Newman
Appointed Member	Mr A Pollard (Resigned June 2019) Mr R Lee
Nominated MLA	Mr M Pollard
Chief Executive	Mr B Rowland
Co-opted Members	Dr A Clausen (Resigned September 2019) Mr E Hurley Mr P Phillips (Resigned June 2019) Mr N Judd (Appointed September 2019)

Mr T Blake (Appointed September 2019)

BOARD MEMBERS' REPORT (CONTINUED)

STATEMENT OF BOARD MEMBERS' RESPONSIBILITIES

The Falkland Islands Development Corporation Ordinance 2013 requires the organisation to prepare financial statements for each financial year. In preparing those financial statements, the Falkland Islands Development Corporation board members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume the Corporation will continue
 in business.

The Falkland Islands Development Corporation board members are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Corporation and enable them to ensure that the financial statements comply with the Falkland Islands Development Corporation Ordinance 2013 and the Finance and Audit Ordinance 1988. They are also responsible for safeguarding the assets of the Corporation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Falkland Islands Development Corporation board on 21st November 2019.

Signed on behalf of the Falkland Islands Development Corporation board

Chair

Independent auditor's report to the Board members of the Falkland Islands Development Corporation

Opinion

We have audited the financial statements of the Falkland Islands Development Corporation (the 'corporation') for the year ended 30 June 2019 which comprise the General Revenue Account, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of principal accounting policies. The financial reporting framework that has been applied in their preparation is Falkland Island Development Corporation Ordinance 1983 (as amended) and the Finance and Audit Ordinance.

In our opinion, the financial statements:

- * give a true and fair view of the state of the corporation's affairs as at 30 June 2019 and of its surplus for the year then ended;
- * have been prepared in accordance with the requirements of the Falkland Island Development Corporation Ordinance 1983 (as amended) and the Finance and Audit Ordinance.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- * the board members' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- * the board members have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the corporation's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The board members are responsible for the other information. The other information comprises the information included in the board members report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the corporation and its environment obtained in the course of the audit, we have not identified material misstatements in the Board Report.

Responsibilities of Board members

As explained more fully in the board members' responsibilities statement set out on page 2, the board members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the corporation or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK). Those standards require us to comply with the Financial Reporting Council's Ethical Standard. Our audit work has been undertaken so that we might state to the corporation's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the corporation and the corporation's members as a body for our audit work, for this report, or for the opinions we have formed.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Mayars LLP
Chartered Accountants and Statutory Auditor
90 Victoria Street, Bristol, BS1 6DP

25/11/19

PRINCIPAL ACCOUNTING POLICIES Year ended 30 June 2019

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Corporation's financial statements:

(a) Basis of accounting

The financial statements are prepared under the historical cost accounting convention.

The presentation of the financial statements is in a form considered by the Falkland Islands Development Corporation board members appropriate to the activities of the Corporation and complies with the requirements of the Falkland Islands Development Corporation Ordinance 1983 (as amended) and the Finance and Audit Ordinance 1988.

(b) Basis of preparation

The accounts have been prepared on a going concern basis.

(c) Funding

The Corporation's mainstream activities during the year were principally funded by subvention from the Falkland Islands Government, repayment of loans advanced in previous periods, rental income, loan interest and other income. This funding financed both capital expenditure, including investments and loans, and the excess of revenue expenditure over income. Previously the subvention, also known as Grant-in-aid, was credited to the general fund, and the excess of expenditure over income was deducted from the general fund. It has been agreed, by the Board, that following the change in corporate structure and funding methodology from FIG, income is now shown on the face of the General Revenue account, rather than as an adjustment through reserves. In certain circumstances, where the Corporation is acting purely in an administrative capacity in the application of funding received, the funding is credited to deferred income and released to the subvention funding to match actual expenditure. If expenditure is in excess of funding received and the corporation has recourse to recover the excess, then the difference is accounted for as accrued income.

(d) Fixed assets

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment. No depreciation is charged in respect of freehold land. Assets under the course of construction are not depreciated until they are brought into use. Depreciation on other categories of fixed assets is calculated to write off the cost of fixed assets by equal annual instalments over their estimated useful lives at the following rates:

Land Nil Buildings freehold 3%

Buildings leasehold Over life of lease

Buildings – portacabins 20%

Motor vehicles 25%

Plant & equipment 10-20%

Office furniture & fittings 10-33%

Computer equipment 33%

(e) Investments and loans

Investments are stated at cost less any provision for impairment considered necessary by the Falkland Islands Development Corporation board members. Loans are stated after deduction of any provisions for losses considered necessary in cases where it is anticipated that loans will not be recovered in full.

(f) Stocks

Stocks are valued at the lower of cost and net realisable value. Net realisable value is based on estimated selling price. Adjustments are made for slow moving and obsolete stock.

PRINCIPAL ACCOUNTING POLICIES (CONTINUED) Year ended 30 June 2019

(g) Research and surveys

Expenditure on research and surveys is charged to the General Revenue Account in the year which it is incurred.

(h) Deferred income

Amounts received in prior periods from the Falkland Islands Government to fund land transfer loans made by the Corporation have been recorded as deferred income and are released to the General Fund as the farm loan repayment income is received or written off by the Corporation.

(i) Operating leases

Assets owned by the Corporation for use under operating leases are included in Tangible Fixed Assets - Projects. Income is derived from operating leases recognised in the General Revenue Account as it falls due.

(i) Loans and interest

Outstanding amounts in relation to loans are shown within Investment in Projects - Shares and Loans, and are reduced to nil over the period of the loan by the capital element of loan repayment.

Interest earned on loans is credited to the General Revenue Account upon receipt. No account is taken of interest in respect of which a moratorium has been granted.

(k) Foreign currency

The financial statements are maintained and reported in Falkland Islands pounds. Transactions denominated in other currencies are converted to Falkland Islands pounds at the foreign exchange rate ruling on the date the transactions take place. Foreign currency bank balances held at the year end are retranslated into Falkland Islands pounds at the exchange rate ruling at the year end. Gains and losses on translation are taken to the General Revenue Account.

(l) Taxation

The Corporation is not subject to taxation.

(m) Pension costs

The pension cost charge in the financial statements represents contributions paid by the Corporation to defined contribution pension funds during the year.

(n) Consolidation

Consolidated financial statements including the results of subsidiaries and associates have not been prepared. There is no requirement to prepare consolidated financial statements under applicable Falkland Islands legislation.

GENERAL REVENUE ACCOUNT Year ended 30 June 2019

	Note	2019	2018
INCOME		£	£
Loan and hire purchase interest		87,392	78,483
Bank interest		2,504	956
Rent		90,672	88,798
Subvention funding received		1,029,133	524,659
Other income		1,235	-
	- -	1,210,936	692,896
EXPENDITURE			
Project costs:			
Rural Development		(68,995)	(49,835)
Industry		(41,728)	(45,101)
Tourism		(54,698)	(45,769)
Administrative expenses (net)	1	(552,363)	(457,365)
Depreciation of own use assets		(36,659)	(35,019)
	-	(754,443)	(633,089)
NET OPERATING INCOME	=	456,493	59,807
Net gain on disposal of fixed assets	_	8,500	8,000
NET SURPLUS	=	464,993	67,807

BALANCE SHEET As at 30 June 2019

		2019	2018
	Note	£	£
INVESTMENT PROJECTS			
Shares and loans	2	2,562,189	2,583,681
Tangible fixed assets - projects	3	296,107	176,511
		2,858,296	2,760,192
FIXED ASSETS			
Tangible fixed assets - own use	4	536,971	546,802
	-	3,395,267	3,306,994
CURRENT ASSETS		3,373,207	
Stocks	5		_
Debtors	6	58,133	17,747
Cash at bank and in hand	_	1,663,207	1,308,977
		1,721,340	1,326,724
CURRENT LIABILITIES			
Creditors: Amounts falling due within one year	7	(149,071)	(134,042)
NET CURRENT ASSETS	-	1,572,269	1,192,682
TOTAL ASSETS LESS CURRENT LIABILITIES		4,967,536	4,499,676
Deferred income account	8	(11,063)	(44,912)
Deterred income account	0	(11,003)	(44,712)
NET ASSETS	•	4,956,473	4,454,762
FUNDS			
Net capital funding received during year		32,000	115,000
Deferred income released	8	4,718	10,615
Funds reserves brought forward	_	4,454,762	4,261,340
Surplus for year		464,993	67,807
FUND RESERVES CARRIED FORWARD		4,956,473	4,454,762
FUND RESERVES CARRIED FURWARD	:	4,730,473	7,7,77,702

Approved by the Falkland Islands Development Corporation board on 21 ((14

Signed on behalf of the Falkland Islands Development Corporation board

Board Member

Board Member

FALKLAND ISLANDS DEVELOPMENT CORPORATION CASH FLOW STATEMENT As at 30 June 2019

			2019	2018
			£	£
RECONCILIATION OF NET	TOPERATING CASH OU	JTFLOW		
Net operating surplus			464,993	67,807
Depreciation and provisions for	diminution in value			
of tangible fixed assets			49,871	47,062
Increase in debtors			(40,386)	60,795
Decrease in stock			-	•
Increase in creditors			15,029	550
Net (gain) on disposal of fixed a	assets		(8,500)	(8,000)
Deferred income released			(29,131)	(74,659)
NET CASH INFLOW FROM	OPERATING ACTIVITI	ES	451,876	93,555
CAPTIAL EXPENDITURE A	ND FINANCIAL INVEST	IMENT		
Additions to tangible fixed asset	ts		(159,636)	(73,589)
Receipts from sales of tangible a	assets		8,500	8,000
Addition to investments			•	-
Loans advanced during year			(322,099)	(435,550)
Loan and hire purchase capital r	repayments received		343,591	335,583
NET CACHELOW FROM CA	DITAL EVDENDITUDE	AND PINIANOVAL		
NET CASHFLOW FROM CAINVESTMENTS	APITAL EXPENDITURE	AND FINANCIAL	(129,644)	(165,556)
NET CASH INFLOW BEFOR	RE FINANCING		322,232	(72,001)
			V ==1,00 2	(12,001)
FINANCING				
Net capital funding received dur	ing year		32,000	115,000
Deferred revenue			•	-
(DECREASE)/INCREASE IN	CACH DUDING THE VE	A D	251.020	10.000
(DECREASE)/INCREASE IN	CASH DORING THE TE	AR	354,232	42,999
Net funds at 1 July 2018			1,308,977	1,265,978
Cash outflow			354,230	42,999
Net funds at 30 June 2019			1,663,207	1,308,977
ANALYSIS OF CASH AS SHO	OWN IN THE BALANCE	SHEET	Change in	
	2019	2018	year	
	£	£	£	
Cash at bank and in hand	1,663,207	1,308,977	354,230	

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2019

1.	ADMINISTRATIVE EXPENSES (NET)	2019 £	2018 £
#a .		_	-
9	Salaries and staff costs	390,046	334,403
[Less: allocated to project costs	-	-
		390,046	334,403
(Other admin costs		
٦	Travel and subsistence	265	217
(General expenses	25,543	21,441
1	Heat, light and power	8,106	5,207
1	Repairs and maintenance	26,833	22,976
1	Insurance	12,571	13,768
-	Telephone, fax and postage	9,136	6,454
(Computer and internet support	6,206	10,513
1	Printing and stationery	4,242	6,631
,	Audit fees	20,033	19,579
	Accountancy and professional fees	48,043	15,330
1	Bad debt	-	•
]	Publicity and promotions	1,339	846
		162,317	122,962
	TOTAL	552,363	457,365

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2019

2. INVESTMENTS IN PROJECTS

SHARES AND LOANS	Ordinary shares	Loans	Total
	£	£	£
At 1 July 2018			
Subsidiary companies	36,300	34,471	70,771
Associated companies	-	-	-
Land Transfer loans	-	-	•
Others	-	2,512,910	2,512,910
	36,300	2,547,381	2,583,681
Net additions/(disposals) in yea	r:		
Subsidiary companies	-		•
Associated companies	-	-	-
Land Transfer loans	•	-	-
Others	-	322,099	322,099
	_	322,099	322,099
Repayments/transfers in year:			
Subsidiary companies	-	-	-
Associated companies	-	-	•
Land Transfer loans	-	4	•
Others	•	(343,591)	(343,591)
		(343,591)	(343,591)
At 30 June 2019			
Subsidiary companies	36,300	34,471	70,771
Associated companies	-	-	-
Land Transfer loans	-	•	•
Others		2,491,418	2,491,418
	36,300	2,525,889	2,562,189
Analysis by sector:			
Rural development	•	1,375,797	1,375,797
Industry	36,300	986,486	1,022,786
Tourism	-	163,606	163,606
	36,300	2,525,889	2,562,189

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2019

2. INVESTMENTS IN PROJECTS (CONTINUED)

Investments in ordinary shares	2019	2018
FIDC subsidiaries		
Falkland Islands Meat Company Limited	100%	100%
Other significant FIDC associated companies		
Falkland Farmers Ltd (no voting control)	50%	50%

Consolidated financial statements including the results of the above subsidiaries and associates have not been prepared. There is no requirement to prepare consolidated financial statements under applicable Falkland Islands company law.

Repayment profile of loan investments

	2019 £	2018 £
Loans are recoverable as follows:		
Within I year	273,560	294,776
Within 2 to 5 years	787,021	739,560
After more than 5 years	1,465,308	1,513,045
	2,525,889	2,547,381

Year ended 30 June 2019

3. TANGIBLE FIXED ASSETS - PROJECTS

	Land & buildings £	Furniture fittings £	Plant & equipment £	Total £
Cost				
At 1 July 2018	404,674	2,513	228,313	635,500
Additions	132,809	-	•	132,809
Disposals	-	-	-	•
At 30 June 2019	537,483	2,513	228,313	768,309
Depreciation				
At 1 July 2018	230,101	2,513	226,375	458,989
Charge for year	12,324	-	889	13,213
Disposals			-	-
At 30 June 2019	242,425	2,513	227,264	472,202
Net book value				
At 30 June 2019	295,058	-	1,049	296,107
At 30 June 2018	174,573	-	1,938	176,511
Cost analysis by sector:				
Rural development	346,098	915	209,802	556,815
Fisheries	•	1,098	•	1,098
Industry	191,385	500	18,511	210,396
-	537,483	2,513	228,313	768,309

Included within plant and equipment is motor vehicles and included within furniture and fittings is computer equipment.

Year ended 30 June 2019

4 TANGIBLE FIXED ASSETS - OWN USE

	Land & buildings	Motor vehicles	Furniture & fittings	Total
	£	£	£	£
Cost				
At 1 July 2018	897,962	63,028	146,599	1,107,589
Additions	7,489	2,750	16,588	26,827
Disposals	4	(17,688)	-	(17,688)
At 30 June 2019	905,451	48,090	163,187	1,116,728
Depreciation				
At 1 July 2018	410,192	21,455	129,140	560,787
Charge for year	18,944	6,637	11,077	36,658
Disposals	-	(17,688)	-	(17,688)
At 30 June 2019	429,136	10,404	140,217	579,757
Net book value				
At 30 June 2019	476,315	37,686	22,970	536,971
At 30 June 2018	487,770	41,573	17,459	546,802

Included in own use land and buildings cost is an amount of £170,927 (2018: £170,927) for land which is not depreciated.

5.	STOCK	2019	2018
		£	£
	Finished Goods		-
6.	DEBTORS	2019 £	2018 £
	Trade debtors	13,400	5,582
	Other debtors	38,553	9,752
	Prepayments	6,180	2,413
		58,133	17,747
7.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	2019	2018
		£	£
	Trade creditors	28,914	66,036
	Other creditors	28,050	19,667
	Accruals	92,107	48,339
		149,071	134,042

Year ended 30 June 2019

8.	DEFERRED INCOME ACCOUNT	FIG funded Grant specific £	ISP FIG funded Loans £	Total £
	Total as at 1st July 2018 Funding received in year	38,234	6,678	44,912
	Released to the General Revenue Account	(29,131)	(4,718)	(33,849)
	Total as at 30 June 2019	9,103	1,960	11,063

9.	BOARD MEMBER EMOLUMENTS	2019 £	2018 £
	Total emoluments (including pension contributions)	2,480	2,160

The Chairman's remuneration was £800 (2018: £640) and the remuneration of the highest paid member, excluding pension contributions was £800 (2018: £640). Pension contributions paid to the highest paid member during the year were £nil (2018: £nil). Under the 2014 Ordinance the Managing Director is no longer a Board Member and his remuneration is therefore no longer included.

10. PENSION COSTS

The corporation participates in the Falkland Islands Pension Scheme, which is a defined contribution scheme. Contributions to the scheme during the year in respect of Corporation employees totalled £30,658 (2018: £18,038).

11. GUARANTEES

At 30 June 2019 the Corporation had granted guarantees in relation to third party bank loans totalling £1,500,000 (2018: £1,500,000).

12. TOTAL REVENUE BUDGET APPROVED

	2019 Budget	2019 Actual	2019 Under/(over) budget
	£	£	£
Income	(170,000)	(181,803)	(11,803)
Expenditure:			
Rural Development	253,000	68,995	184,005
Industry	236,000	41,728	194,272
Tourism	65,000	54,697	10,303
Administrative expenses (net)	572,750	530,648	42,102
	956,750	514,265	442,485

The above expenditure and budget for 2019 does not include depreciation

Year ended 30 June 2019

13. RELATED PARTIES

During the year ended 30 June 2019, the Corporation has undertaken a number of transactions with entities that are defined as a related party, either through direct ownership by the Corporation, or through other directorships of Falkland Islands Development Board (FIDB) members. The total income and expenditure attributable to these entities in the year ended 30 June 2019, as well as the balances due or receivable from the entities at 30 June 2019 is listed below. With the exception of some loan and rental agreements, which were undertaken on an arms-length basis and in the normal course of business, there were no related party transactions, other than those that are disclosed, that were individually material during the year.

	income 2019	2018	Expend 2019	2018	Debtors 2019	2018	Creditors 2019	2018
FIMCO		3,610		-	r	*	•	,
FFL		e	28			ų	11	*
FiG	1,037,668	536,150	17,981	28,979		-	1,089	4,276
F(TB	65	~	10,110	8,100	65	•	2,370	-
FLH	2,520	10,819		•	-	-	7,844	7,844
FICoC	750	750	690	842	3,597	•	•	ক
FPS Ltd	,	65	124	124	•	t.		
FITT	•	÷	728	880		•	36	100
invenio Ltd	•	-	•	1,315		-		-
Seaf-sh	850	130	•	-	-	-	•	-
SAAS	-	130		4,414		•	•	
Wool Co	1,478	1,221	•	8	•	*		•
	1,043,331	552,875	29,661	44,654	3,662	-	11,350	12,220

Year ended 30 June 2019

14. RELATED PARTIES (CONTINUED)

At the year end, Falkland Islands Meat Company Limited owed £34,470 (2018: £34,470) and Falkland Farmers Limited owed £Nil (2018: £Nil) to the Corporation in respect of loans made by the Corporation and included within Investment Projects in the balance sheet.

	Falkla nd	1 1	Falklands	Falkland Islands Chamber of	Falklands Meat					
	Island s		-				1			
	Government	Board	Corporation	Commerce	Company	FPS Ltd	FITT	Seafish	SAAS	Wool Co
J Wylie	-			V	*			1		
M Slater					V					
A Pollard			/		1				***************************************	V
A Clausen				1	1	V	✓			MATERIA
E Hurley				✓	O TOTAL PROCESSION OF THE PROC				/	
A Newman					***************************************	Min had # 40				- Andrews
Rodney Lee			V		/					1
Barry A Rowland	· ·	**************************************	· ·							
Paul Phillips		***************************************	7		V					
Mark Pollard	1	✓		Printer all transcriptions in a security and a secu	 					
Jo Muncaster		✓		TO STOP STATE OF STATE OF THE S	/			***************************************		***************************************
James Wilson	7	· · · · · · · · · · · · · · · · · · ·				-		*****		

15. LOAN COMMITMENTS

As at 30th June 2019 there were loans approved to the value of £195,000 which are scheduled for pay out after the year end.

